



West Valley
Humane Society

STATE OF THE SHELTER

20
24



Board Statement

Since 2011, West Valley Humane Society (WVHS) has operated the Canyon County Animal Shelter, the second largest shelter in the state. Since then, Canyon County has seen a population increase of almost 100,000 people and the number of animals sheltered has grown to over 7,000 per year. As both the population of people and animals have grown, so have the expectations of the public that support the shelter through both donations and taxes. The people of Canyon County expect, and deserve a facility that is well run, transparent and accountable, and exemplifies the best practices of humane animal care.

Unfortunately, though the human and animal population served by the WVHS have dramatically increased, funding for the shelter which serves primarily as a county and municipal animal control shelter, has only increased minimally since 2011. Prior to WVHS assuming responsibility for the Canyon County Shelter, it was a County operated facility. In its last year directly operating the facility, the County animal shelter budget was \$1,147,508 which primarily came from general fund expenditures.

The County dramatically cut funding for the facility and required services to \$300,000 upon outsourcing it to WVHS in 2011, and this funding has remained static since that time. This was later augmented with additional funding from Caldwell and Nampa, which today are the origin of the largest proportion of animals handled by the shelter and should arguably have a larger financial commitment than the County or the WVHS, but current funding combined is half of that of the Counties at \$151,000.

Current Jurisdictional Contract Rates

Canyon County

\$300,00

\$100k held for maintenance

Caldwell

\$68,250

Increased 5% annually

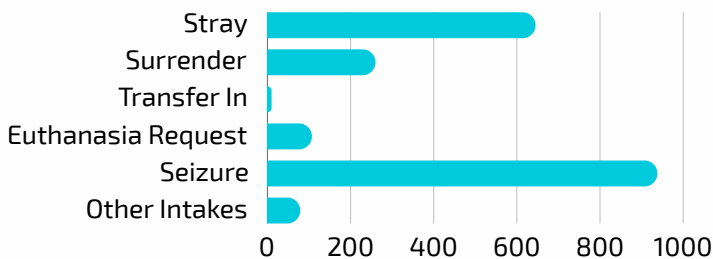
Nampa

\$83,300

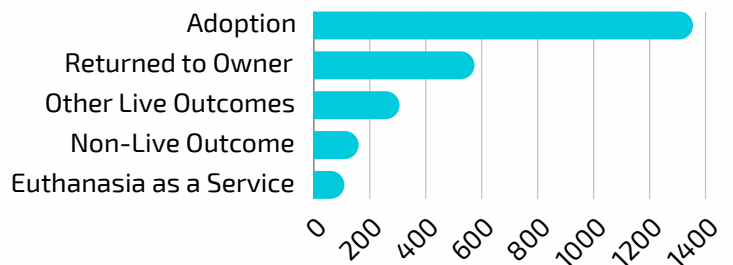
No special provisions

STATISTICS ON POPULATION AND IMPACT | CANINE

INTAKES



OUTCOMES



Board Statement

Management issues which encompassed both board of directors, leadership and staff ensued following the tragic death of the WVHS's executive director in 2022. Rising expense and chronic insufficient funding culminated in a crisis in the Summer of 2024. WVHS was on the brink of bankruptcy and permanent closure, animal care standards and conditions had also become unacceptable. The entire board of directors and ultimately, the entire leadership staff of WVHS were vacated.

Into these extremely difficult circumstances, a completely new Board of Directors was introduced; both financial and operational/staff support was recruited from regional partners and national organizations; a complete leadership restructure was implemented, and a nearly entirely new animal care staff was hired. Lastly, a thorough review of all historical financials was performed with review by multiple agencies and a 3rd party accounting firm.

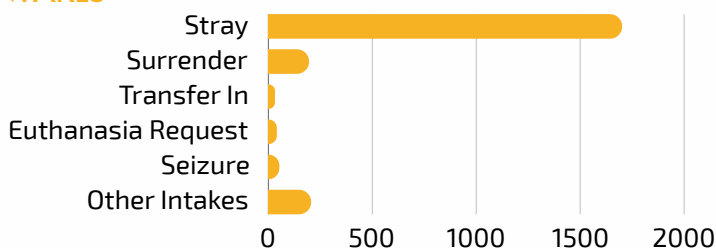
At this juncture, the WVHS Board of Directors can state that Canyon County's community animal shelter has been successfully stabilized. However, it is absolutely clear that while management and staff issues have been addressed, and humane animal care re-established, the chronic underfunding of the facility make another disaster nearly inevitable. Another crisis will ensue before the end of fiscal year 2025 without adequate financial support from our government partners.

One of the principal failings of the previous shelter board and leadership was a failure to inform local government, community supporters and stakeholders of a highly predictable crisis far in advance so that measures could be taken to prevent it.

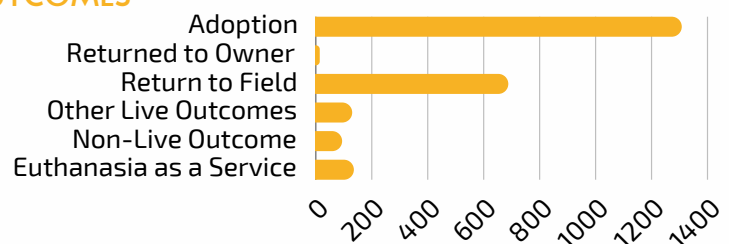
The main purpose of this document is to not make that mistake again, ensuring that local government stakeholders are fully apprised and empowered to address the situation.

STATISTICS ON POPULATION AND IMPACT | FELINE

INTAKES



OUTCOMES



2024 Financial Analysis

ASSETS & LIABILITIES

The new Board of Directors is committed to maintaining the highest standards of financial accountability and the best practices of nonprofit governance. To ensure our financial reporting is as accurate as possible, we have engaged and contracted with the accounting firm Now CFO to review existing bookkeeping controls and practices and update both current and historical financial records to the extent possible. Quickbooks entries for the 2020 and 2021 Balance Sheet were not being completed correctly, resulting in relatively un-useful reporting.

However, we can see that cash balances were relatively stable around \$600,00 until 2023, when they dropped to a \$133,000 balance at year end 2023. Thanks to over \$450,000 in grants from Best Friends Animal Society, a \$100,000 plus donation from the Hubble Hero Home, and the receipt of two large inheritances, the cash balance as of 10/31/24 has increased to \$526,666 with another deposit more than \$100,000 expected in the next 30 days.

Company: West Valley Humane Society

Tax Return/Financial Statement ID	12/31/2020		12/31/2021		12/31/2022		12/31/2023		10/31/2024		
Tax Return/Financial Statement Date	12/31/2020		12/31/2021		12/31/2022		12/31/2023		10/31/2024		
Year End	Yes		Yes		Yes		Yes		No		
Number of Months	12		12		12		12		10		
Link to	%	12/31/2020	%	12/31/2021	%	12/31/2022	%	12/31/2022	%	12/31/2023	%
ASSETS											
Current Assets											
Cash and Cash Equivalents	607,940	77.4	648,507	76.4	665,439	85.0	132,999	75.2	526,666	96.1	
Trade Receivables	52,781	6.7	95,335	11.2	75,111	9.6	16,668	9.4	(5,687)	(1.0)	
Accounts Receivable - Other					28,647	3.7					
Trade Receivables (Net)	52,781	6.7	95,335	11.2	103,758	13.3	16,668	9.4	(5,687)	(1.0)	
Inventory for Sale	3,091	0.4	1,591	0.2	1,591	0.2					
Total Inventory	3,091	0.4	1,591	0.2	1,591	0.2					
Other Current Assets											
Undeposited Funds	81,354	10.4	85,179	10.0	(350)		12,980	7.3			
Prepaid Expenses	5,968	0.8	386				1,725	1.0	14,805	2.7	
Total Current Assets	751,134	95.6	830,998	97.9	770,438	98.4	164,372	93.0	535,784	97.7	
Non-Current Assets											
Equipment	77,836	9.9	82,436	9.7	83,228	10.6	83,228	47.1	83,228	15.2	
Total Fixed Assets	77,836	9.9	82,436	9.7	83,228	10.6	83,228	47.1	83,228	15.2	
Accumulated Depreciation	43,107	5.5	64,698	7.6	70,830	9.0	70,830	40.1	70,830	12.9	
Fixed Assets (Net)	34,729	4.4	17,738	2.1	12,398	1.6	12,398	7.0	12,398	2.3	
Total Assets	785,863	100.0	848,736	100.0	782,836	100.0	176,770	100.0	548,182	100.0	
LIABILITIES											
Current Liabilities											
Trade Payables	(301,267)	(38.3)	(289,560)	(34.1)	30,008	3.8	17,740	10.0	39,824	7.3	
Other Current Lia.									(1,010)	(0.2)	
Payroll Liabilities	3,474	0.4	22,378	2.6	2,073	0.3	11,689	6.6	18,733	3.4	
Sales Tax	(113,585)	(14.5)	(144,415)	(17.0)			2,303	1.3	(3,145)	(0.6)	
Idaho State Sales Tax	(10,907)	(1.4)	(10,907)	(1.3)							
Total Current Liabilities	(422,285)	(53.7)	(422,504)	(49.8)	32,081	4.1	31,732	18.0	54,402	9.9	
Total Liabilities	(422,285)	(53.7)	(422,504)	(49.8)	32,081	4.1	31,732	18.0	54,402	9.9	
NET WORTH											
Retained Earnings	85,521	10.9	5,563	0.7	(159,766)	(20.4)	(605,717)	(342.7)	348,743	63.6	
Other Net Worth Accounts											
Unrestricted Net Assets	1,122,627	142.9	1,265,677	149.1	910,521	116.3	750,755	424.7	145,037	26.5	
Net Worth	1,208,148	153.7	1,271,240	149.8	750,755	95.9	145,038	82.0	493,780	90.1	
Total Liabilities and Net Worth	785,863	100.0	848,736	100.0	782,836	100.0	176,770	100.0	548,182	100.0	

Note: If common sizing is greater than 999.9 or less than (999.9) it becomes meaningless and will display as 999.9 or (999.9).

2024 Financial Analysis

INCOME & EXPENSE

The financial statement below highlights some of the financial issues faced by the previous shelter administration. Prior year income and revenues are reflective of a bare bones staffing model, which left the shelter unopen for public adoptions. The 2022 year shows EBITDA of \$494,607 which is mostly reflective of an unexplained and uncategorized negative expense of \$360,717. To open doors and ensure the public had adequate access to the shelter, staffing levels were increased in 2023 as the shelter sought to function as a full-service shelter and open to the public. These efforts resulted in an operating loss of more than \$600,000, with salaries alone exceeding total revenues.

Company: West Valley Humane Society

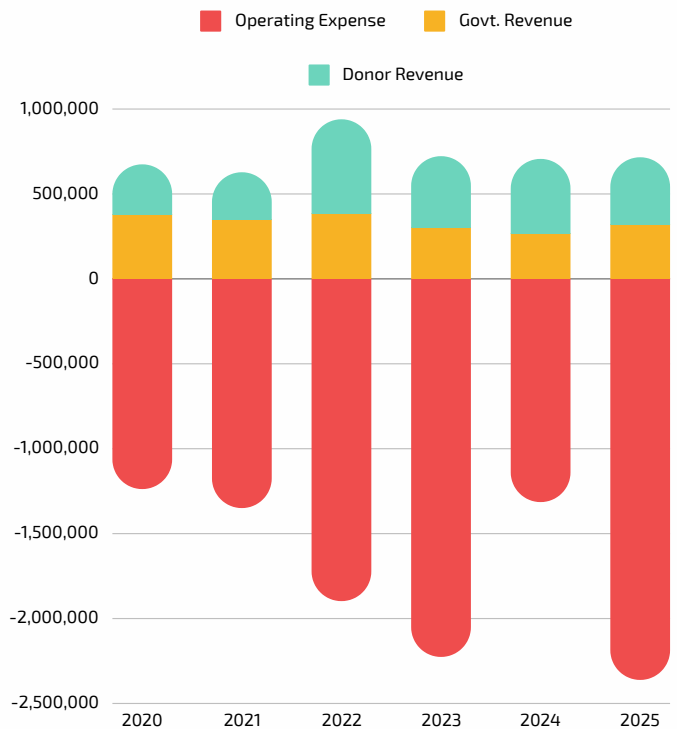
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Year End	Yes		Yes		Yes		Yes		No		No	
Number of Months	12		12		12		12		10		12	
Link to		%	12/31/2020	%	12/31/2022	%	12/31/2022	%	12/31/2023	%		
STATEMENT OF INCOME												
Net Sales	10,682	0.8	9,889	0.7	75,511	3.7	59,735	3.7	27,945	1.7	64,000	3.8
Contributions	293,259	21.0	276,300	19.3	557,176	27.5	421,395	26.1	436,733	26.3	396,000	23.5
Governmental Revenues	381,057	27.3	351,467	24.6	382,412	18.9	301,091	18.7	269,676	16.2	320,000	19.0
Grants	39,639	2.8	11,304	0.8	93,619	4.6	3,451	0.2	492,685	29.6	500	
Shelter Fees	624,641	44.8	716,523	50.2	719,375	35.5	672,323	41.7	364,772	21.9	710,000	42.2
Clinic Services	42,383	3.0	55,591	3.9	192,572	9.5	149,323	9.3	67,858	4.1	158,000	9.4
Miscellaneous	2,832	0.2	6,968	0.5	4,227	0.2	5,160	0.3	2,791	0.2	5,500	0.3
Events Revenue											28,000	1.7
Gross Profit	1,394,494	100.0	1,428,042	100.0	2,024,892	100.0	1,612,478	100.0	1,662,460	100.0	1,682,000	100.0
Selling, General and Administrative Expense												
Personnel Expense	1,002,034	71.9	1,056,454	74.0	1,539,371	76.0	1,690,665	104.8	1,046,906	63.0	1,800,000	107.0
Dog Licenses	7,057	0.5	11,186	0.8	7,497	0.4	7,662	0.5	4,041	0.2	8,150	0.5
Supplies	21,923	1.6	37,178	2.6	41,662	2.1	36,430	2.3	46,289	2.8	39,000	2.3
Veterinary Supplies	92,909	6.7	107,938	7.6	156,100	7.7	183,256	11.4	90,800	5.5	195,000	11.6
Utilities	47,776	3.4	55,763	3.9	70,588	3.5	54,860	3.4	43,906	2.6	58,000	3.4
Repairs and Maintenance	44		2,519	0.2	1,376	0.1	2,584	0.2	225		2,750	0.2
Administrative Expense	42,337	3.0	39,383	2.8	39,821	2.0	96,086	6.0	52,761	3.2	96,000	5.7
Fundraising Expenses	768	0.1	1,923	0.1	2,420	0.1	27,566	1.7	726		29,500	1.8
Bank Fees	13,637	1.0	15,231	1.1	16,616	0.8	16,544	1.0	10,460	0.6	17,500	1.0
Insurance	5,776	0.4	13,133	0.9	10,913	0.5	7,826	0.5	5,006	0.3	8,500	0.5
Other Deductions	3,367	0.2	2,685	0.2	4,882	0.2	61,992	3.8	13,167	0.8	62,000	3.7
Bad Debts							40,524	2.5			45,000	2.7
Depreciation			6,132	0.4	6,132	0.3						
Total Operating Expenses	1,237,627	88.8	1,349,524	94.5	1,897,378	93.7	2,225,994	138.0	1,314,287	79.1	2,361,400	140.4
Operating Profit	156,867	11.2	78,518	5.5	127,514	6.3	(613,516)	(38.0)	348,173	20.9	(679,400)	(40.4)
All Other Income			290				(638)		63			
Interest Income	3,140	0.2	1,242	0.1	1,739	0.1	8,411	0.5	506			
All Other Expense					1,495	0.1						
Uncategorized Expenses					(360,717)	(17.8)						
Profit Before Interest and Taxes	160,007	11.5	80,050	5.6	488,475	24.1	(605,743)	(37.6)	348,742	21.0	(679,400)	(40.4)
Profit Before Taxes	160,007	11.5	80,050	5.6	488,475	24.1	(605,743)	(37.6)	348,742	21.0	(679,400)	(40.4)
Net Profit	160,007	11.5	80,050	5.6	488,475	24.1	(605,743)	(37.6)	348,742	21.0	(679,400)	(40.4)
Change in Net Worth	160,007	11.5	80,050	5.6	488,475	24.1	(605,743)	(37.6)	348,742	21.0	(679,400)	(40.4)
Prior Period Retained Earnings			85,521		5,563		(159,766)		(605,717)			
Change in Retained Earnings			(79,958)		(165,329)		(445,951)		954,460			
Current Period Retained Earnings			5,563		(159,766)		(605,717)		348,743			
Retained Earnings Out-of-Balance			(160,008)		(653,804)		159,792		605,718			
Total Assets	785,863		848,736		782,836		176,770		548,182		548,182	
Total Liabilities and NW	785,863		848,736		782,836		176,770		548,182		548,182	
Balance Sheet Out-of-Balance												
EBIT	160,007		80,050		488,475		(605,743)		348,742		(679,400)	
EBIDA	160,007		86,182		494,607		(605,743)		348,742		(679,400)	
EBITDA	160,007		86,182		494,607		(605,743)		348,742		(679,400)	
Net Income (Loss) Per Books												

Note: If common sizing is greater than 999.9 or less than (999.9) it becomes meaningless and will display as 999.9 or (999.9).

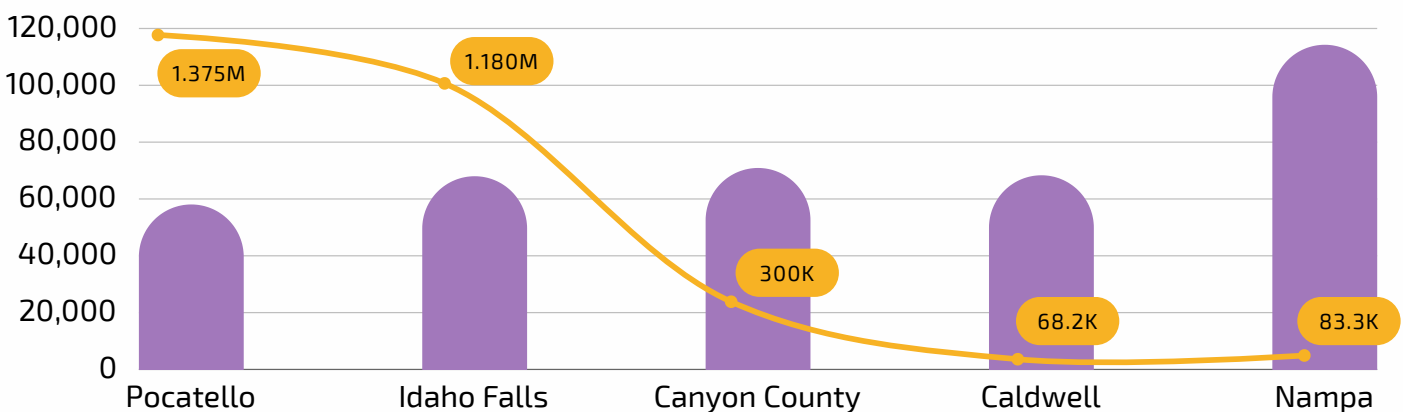
2024 Financial Summary

While 2024 operations are showing a profit of \$348,742 as of 10/31/24, this includes grant income of \$492,685. **This one-time relief is only masking an ultimately insolvent position, postponing a closure that must occur without additional predictable funding, the shelter - which is currently only completing contractually obligated services - will continue to lose money.** Through 10 months, the shelter has received contributions of over \$436,000 and is anticipating additional contributions of over \$100,000 which would set a record for contributions but remains insufficient to cover the contractually obligated operating costs. Given the lack of funding and limited space within the shelter, West Valley Humane Society has been reliant upon Idaho Humane Society transferring animals into their facility to ensure the safe and humane housing of the animals in our care. Additionally, low staffing levels and lack of adequate funding to hire appropriate vet technicians and veterinary support has resulted in significant declines in both shelter fee income and clinic services income.

It is also crucial to understand, this budget reflects a bare-bones operation that currently is not self-sufficient in terms of animal care. Given the lack of funding and limited space within the shelter, West Valley Humane Society has been reliant upon partnership with Idaho Humane Society transferring animals into their facility to ensure the safe and humane housing of the animals in our care. Additionally, low staffing levels and lack of adequate funding to hire appropriate vet technicians and veterinary support has resulted in significant declines in both shelter fee and clinic services income which previously augmented donations, contract and service income.



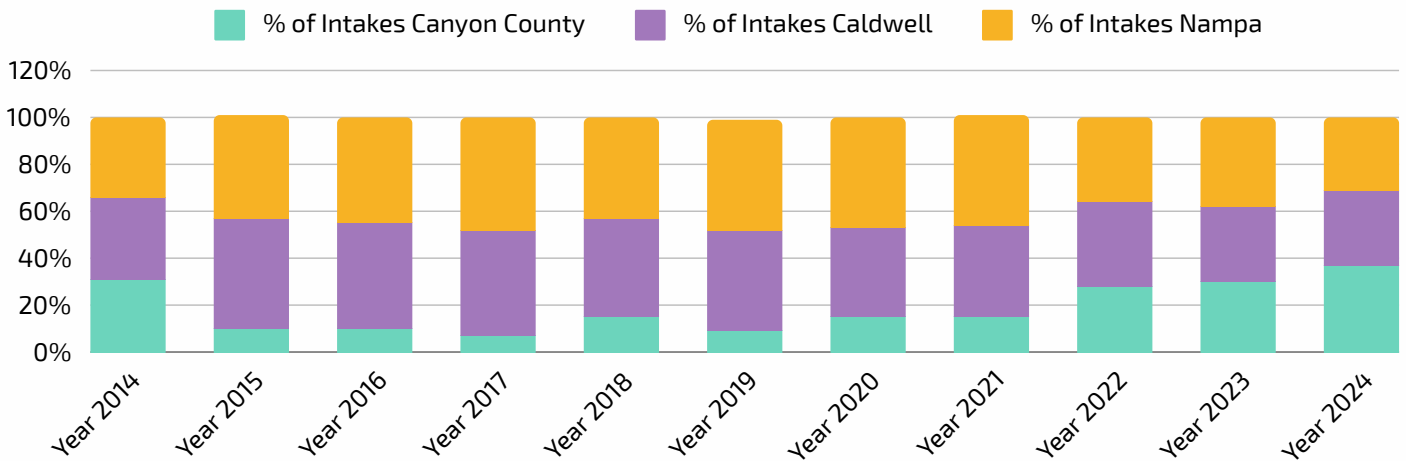
Regional Comparative Population vs Budget Allocation



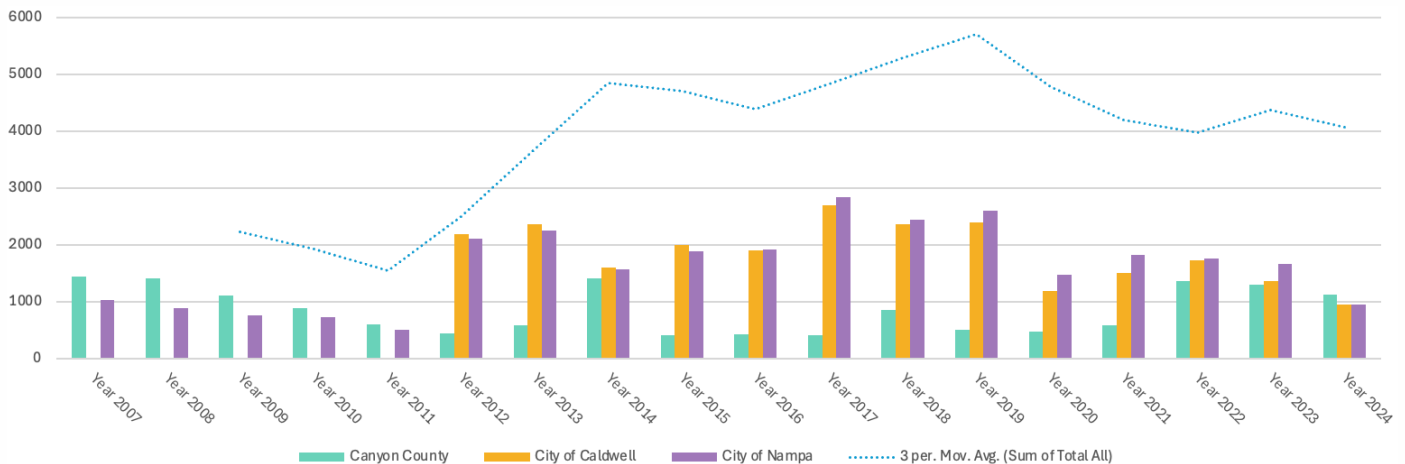
2025 Evaluation

Governmental revenues have declined from 2020 levels of \$381,057 to only \$301,091 in 2023. Our forward-looking projections for 2025 show a cash flow deficit of nearly \$700,000. The primary increase in expenses is related to staffing. **Current staffing levels are incapable of meeting the demand currently placed on the shelter, and West Valley cannot continue to rely on Idaho Humane Society being able to take on all excess capacity.** Ordinances requiring a 5-business day holding period further increase the cost of care and the duration of stay at the shelter contributing to the cost and capacity of shelter operations. While current cash balances provide some level of cushion, at current funding levels West Valley Humane Society will be back in a position of needing to ask for special allocations before next year's budget meetings. **Given the implied cash burn rate of roughly \$57,000 per month, West Valley will exhaust current cash reserves in a 9 – 10-month period.**

Intake Percentage by Jurisdiction



Intake Trends by Jurisdiction



2025 Proposal

From the analysis of both Idaho Humane Society, the Board of Directors and a third-party accounting firm we feel confident the information provided is an accurate indicator of financial history and paints a clear picture of the shelters financial future based on current contracts and commitments.

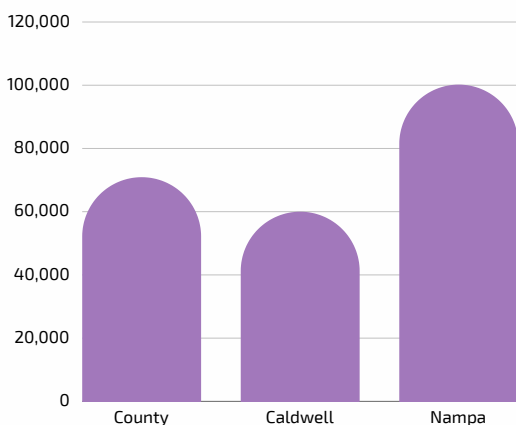
For West Valley Humane Society to remain operational to the expectations of our contracts and in a way that provides operational stability and adheres to the mission of the organization a budget of \$2,000,000 is proposed. This budget should be allocated based on animal metrics among all municipal, county and humane organization stakeholders. We also suggest contracts be consolidated to a single joint contract to help ensure equity and transparency for all jurisdictional partners.

We recommend the budget be allocated from a calculation of average intake percentage per jurisdiction as well as jurisdictional population (see charts below). The total proposed jurisdictional obligation being \$1,409,261 with the remaining budget of \$590,739 being funded by West Valley fundraising initiatives.

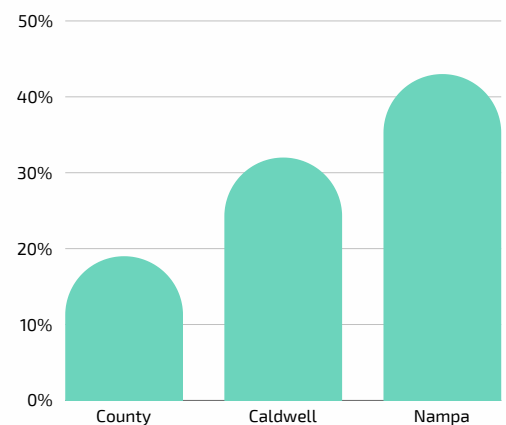
Budget Allocation

Total Budget			Fundraising/Operational Revenue
Jurisdictional Funding			
City of Nampa \$600,667.36	City of Caldwell \$455,711.95	Canyon County \$348,881.69	West Valley \$590,739.00

Jurisdiction Population

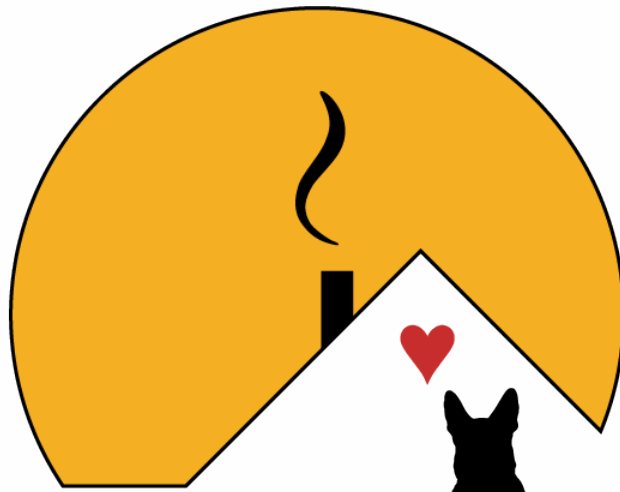


Intake Percentage



2025 Budget

Income	Accounts	Budget totals	Jan-Mar 2025 (Q1)	Apr-Jun 2025 (Q2)	Jul-Sep 2025 (Q3)	Oct-Dec 2025 (Q4)
	40000 Contributions					
	40100 Company Donations	\$ 30,501.40	\$ 283.44	\$ 32.43	\$ 5,292.00	\$ 24,893.53
	40200 Individual Donations	\$ 365,224.64	\$ 123,100.30	\$ 90,562.82	\$ 72,240.75	\$ 79,320.77
	40300 Memorial Donations					
	40500 Event Income - Donations	\$ 646.80	\$ -	\$ -	\$ -	\$ 646.80
	40510 Events - Sponsorships	\$ 1,260.00	\$ -	\$ 1,260.00	\$ -	\$ -
	40520 Events - Auction Donations	\$ 26,299.59	\$ -	\$ -	\$ 497.93	\$ 25,801.66
	41000 Governmental Revenues					
	41200 Canyon County	\$ 194,261.67	\$ 52,503.15	\$ 35,002.10	\$ 52,503.15	\$ 54,253.27
	41300 City of Nampa	\$ 69,065.59	\$ 4,242.00	\$ 17,708.25	\$ 25,688.25	\$ 21,427.09
	41400 City of Caldwell	\$ 55,999.23	\$ 12,111.75	\$ 8,184.75	\$ 17,388.00	\$ 18,314.73
	41700 City of Middleton	\$ 115.50	\$ 115.50	\$ -	\$ -	\$ -
	41800 City of Marsing	\$ 346.50	\$ 189.00	\$ -	\$ 157.50	\$ -
	41100 Canyon County Maintenance Fund					
	42000 Grant/Contribution-Restricted	\$ 21.00	\$ -	\$ 21.00	\$ -	\$ -
	43000 Grants - Unrestricted	\$ 288.75	\$ 393.75	\$ -	\$ (105.00)	\$ -
	44000 Uncategorized Income	\$ -	\$ -	\$ -	\$ -	\$ -
	45000 Miscellaneous Income	\$ 5,427.00	\$ 1,760.24	\$ 2,410.56	\$ 952.75	\$ 303.45
	45100 Restitution Income	\$ 27.30	\$ 27.30	\$ -	\$ -	\$ -
	46000 Shelter Fees	\$ 1,876.46	\$ 746.66	\$ 967.05	\$ 162.75	\$ -
	46100 Boarding Fees	\$ 3,209.85	\$ 3,209.85	\$ -	\$ -	\$ -
	46200 Cat Adoption	\$ 102,939.17	\$ 16,967.81	\$ 20,952.84	\$ 34,641.43	\$ 30,377.09
	46300 Cat RTO	\$ 210.00	\$ 210.00	\$ -	\$ -	\$ -
	46400 Cat Surrender	\$ 821.02	\$ 761.25	\$ 59.77	\$ -	\$ -
	46500 Dog Adoption	\$ 454,487.69	\$ 162,968.09	\$ 112,458.24	\$ 80,275.54	\$ 98,785.82
	46550 Dog License Income	\$ 11,062.03	\$ 3,502.28	\$ 2,785.65	\$ 2,016.96	\$ 2,757.14
	46600 Dog RTO	\$ 100,221.94	\$ 20,604.26	\$ 35,288.53	\$ 26,048.40	\$ 18,280.75
	46700 Dog Surrender	\$ 23,230.09	\$ 8,232.00	\$ 6,848.10	\$ 4,356.60	\$ 3,793.39
	46800 Euthanasia	\$ 10,959.38	\$ 1,386.00	\$ 3,093.30	\$ 2,856.00	\$ 3,624.08
	46900 Microchips	\$ 1,800.75	\$ 1,800.75	\$ -	\$ -	\$ -
	46950 Other Animal Adoptions					
	47000 Clinic Services	\$ 113,754.78	\$ 36,178.94	\$ 27,749.33	\$ 23,911.27	\$ 25,915.24
	47100 Clinic - Services & Income					
	47110 Vaccination Clinic	\$ 44,092.39	\$ 13,270.95	\$ 10,859.10	\$ 10,443.30	\$ 9,519.04
	48000 Sales of Product Income	\$ (30,079.35)	\$ (30,079.35)	\$ -	\$ -	\$ -
	Markup					
	Sales of Product Income (48000)	\$ 77,617.80	\$ 10,139.51	\$ 43,972.19	\$ 7,156.74	\$ 16,349.36
	48600 Refunds/Returned Items	\$ (304.24)	\$ -	\$ (55.65)	\$ -	\$ (248.59)
	Services	\$ 16,222.50	\$ 52.50	\$ 15,792.00	\$ 378.00	\$ -
	Total Income	\$ 1,681,607.23	\$ 444,677.93	\$ 435,952.36	\$ 366,862.32	\$ 434,114.62
Expense	Accounts	Budget totals	Jan-Mar 2025 (Q1)	Apr-Jun 2025 (Q2)	Jul-Sep 2025 (Q3)	Oct-Dec 2025 (Q4)
	50000 Payroll Expenses	\$ 1,792,851.67	\$ 402,808.69	\$ 468,962.57	\$ 413,397.28	\$ 507,683.13
	60000 General Operating Expenses	\$ 54,653.05	\$ 20,039.73	\$ 11,171.47	\$ 5,840.76	\$ 17,601.09
	66000 Occupancy Expenses	\$ 60,546.98	\$ 22,070.39	\$ 13,976.03	\$ 13,582.90	\$ 10,917.66
	68000 Professional Fees	\$ 30,883.64	\$ 22,019.82	\$ 4,969.36	\$ 1,285.73	\$ 2,608.73
	69000 Office Expenses	\$ 62,804.41	\$ 12,608.00	\$ 14,857.78	\$ 11,665.87	\$ 23,672.76
	70000 Veterinarian & Clinic Expenses	\$ 193,682.45	\$ 40,203.18	\$ 60,134.57	\$ 51,708.00	\$ 41,636.70
	80000 Fundraising Expenses	\$ 29,548.06	\$ 3,644.03	\$ 63.00	\$ 2,429.60	\$ 23,411.43
	90000 Other Expenses	\$ 44,326.76	\$ 24,696.92	\$ -	\$ 424.40	\$ 19,205.44
	91000 Depreciation Expense	\$ -	\$ -	\$ -	\$ -	\$ -
	92000 Bank and Credit Card Fees	\$ 87.63	\$ 35.94	\$ 16.26	\$ 11.45	\$ 23.98
	92100 Bank Service Fees	\$ 0.90	\$ 0.90	\$ -	\$ -	\$ -
	92300 Merchant Services	\$ 17,418.90	\$ 5,208.73	\$ 5,112.99	\$ 2,917.19	\$ 4,179.99
	93000 Insurance	\$ 8,493.71	\$ -	\$ 1,918.94	\$ -	\$ 6,574.77
	94000 Licenses/Permits	\$ 995.40	\$ 63.00	\$ 932.40	\$ -	\$ -
	94100 Permits - Miscellaneous	\$ 1,624.61	\$ 126.00	\$ 1,383.11	\$ 115.50	\$ -
	94200 Automobile Registration	\$ 107.82	\$ 107.82	\$ -	\$ -	\$ -
	94300 Euthanasia Cntrl Sub - License	\$ 66.15	\$ -	\$ -	\$ -	\$ 66.15
	95000 Travel	\$ 16,595.17	\$ 3,873.67	\$ 2,536.20	\$ 3,253.77	\$ 6,931.53
	Sales Tax included in Sales	\$ 41,193.48	\$ -	\$ -	\$ -	\$ 41,193.48
	Total Expense	\$ 4,641,772.98	\$ 1,109,471.25	\$ 1,162,705.66	\$ 1,010,220.76	\$ 1,359,375.31
	Other Income					
	99000 Interest Income	\$ 8,411.23	\$ 775.28	\$ 3,815.63	\$ 2,443.60	\$ 1,376.72
	99999 Other Miscellaneous Income	\$ (638.46)	\$ 135.00	\$ -	\$ -	\$ (773.46)
	Total Other Income	\$ 7,772.77	\$ 910.28	\$ 3,815.63	\$ 2,443.60	\$ 603.26
	Total Net Income	\$ (666,500.79)	\$ (111,918.61)	\$ (146,266.69)	\$ (137,326.53)	\$ (270,988.96)



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Without your support 2024 would not have been possible.

